



# CYBER SECURITY FOR POWER SECTOR

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# Thought of the day

We are to

‘Love the People and Use the Things’

But not to

‘Love the Things and Use the People’

# Generation

**Conventional:** Thermal, Nuclear, Large Hydro etc.,

**Non Conventional :** Wind, Solar, Small Hydro, Bio-Power, U & I Waste, Geothermal, Tidal etc.,  
Location specific

## Transmission

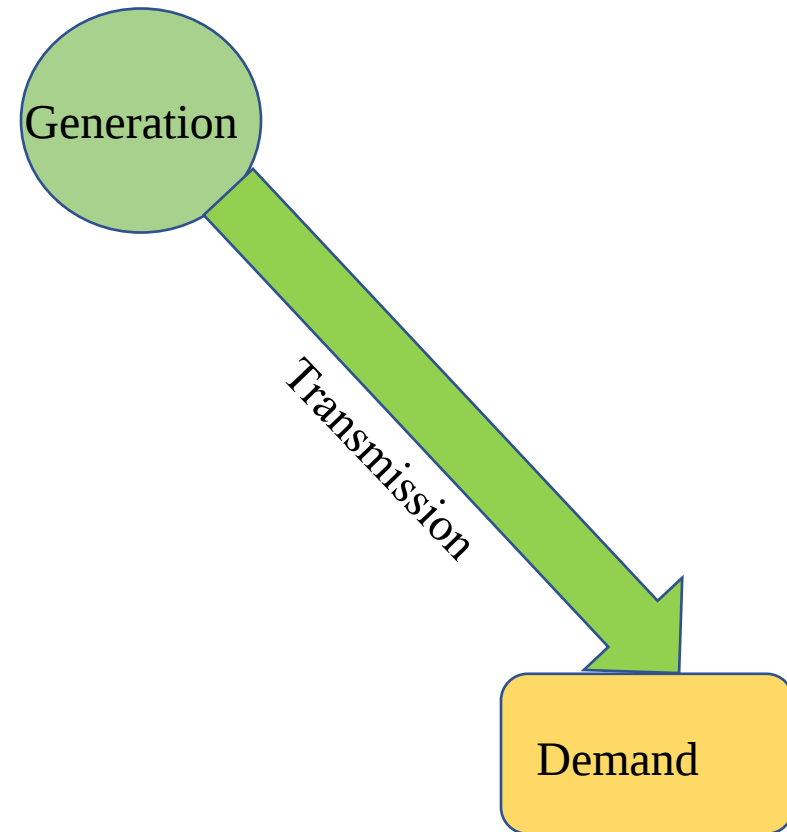
Inter connecting generation and distribution  
as high V as possible

## Distribution

Demand of consumers  
Location specific

Generation = Consumption (at each instance)

Consumption is not flat – peak and off peak



# Power Sector

Combination of multiple electrical elements

Reliable, Efficient and Safe operation

Cost Effective and Quality power supply

Planning; Operation & Maintenance

Realtime load generation balance

Schedule and dispatch of power

Communication exchange among entities

Exchange of data from IT to OT and vice versa

Passive components

Active devices – data collection, process, generate signal, control devices

Operation Technology - programmable hardware

direct monitoring or control of physical devices

detects changes

causes changes

OT impacts physical devices

Relay, RTU, PLC, IED, Smart Meter, BCU, Gateway, Smart Inverter

ICS – SCADA (Remote monitoring of dispersed assets),

DCS (control within a facility)

# Water Tank Analogy

Manual

Mechanical

Motorized

Automatic – Monitor

Control – wired – Copper

Control – wired – over TCP

Control – wireless – over TCP / cellular

# Basics of cyber security

Security - Ability to avoid being harmed by any risk, danger or threat.

Cyber Security

Event – Alert – Incident – Sabotage – Crisis

Confidentiality – Integrity – Availability

Threat – ability to exploit the vulnerability

Attackers – Motivation – Financial; Non financial – practice, revenge, nation

Attackers ahead of Defenders – Legal frameworks, Ethics, Limited resources

# Types of Attacks

- Phishing – impersonate communication
- Unauthorized scan
- Vulnerability – weakness or gap of system - open to attack
- Malicious code
- Website defacement - an attack resulting in visual change
- Website intrusion
- DoS – choking the bandwidth – no response to legitimate requests
- DDoS – DoS by multiple computers of a botnet
- Ransomware
- Data breach
- Advance Persistent Threat (APT) - a group having the capability and the intent to persistently and effectively target a specific entity
- Insider attacks

# Different phases of attack – Cyber kill chain

- Reconnaissance – scan
- Weaponization - develop malware
- Delivery - inject the payload
- Installation - install and execute the payload
- Exploitation - exploit vulnerabilities for persistence
- Lateral Movement - enhance the reach
- Command & Control - establish outbound connection
- Exfiltration - collect the data and transfer
- Impact - ransomware, sabotage, DDoS

**Detecting attacks earlier in the kill chain minimizes damage**

Dwell time = Time gap between compromise to detection

Contain time = Time gap between detection to containment

Recovery time = Time gap between containment to recovery

Unauthorized access time to asset = Dwell time + Contain time

### **Three (3) Pillars of Cyber Security**

- People – often weakest – strongest with training and awareness
- Process – procedures and policies guide people to interact with technology
- Technology – tools and systems necessary to defend cyber threats

# Countermeasures

| Layer                            | Measures                                                   |
|----------------------------------|------------------------------------------------------------|
| Policies, Procedures & Awareness | User Education                                             |
| Physical Security                | Guards, locks, tracking devices                            |
| Perimeter                        | Firewalls, VPN, IDS/IPS, NIDS                              |
| Internal Network                 | Network segments                                           |
| Host                             | OS hardening, authentication, patch management, HIDS, HIPS |
| Application                      | Application hardening, antivirus                           |
| Data                             | Access Control, Encryption                                 |

# International Standards

NIST CSF – Guidelines by National Institute of Science & Technology, USA's Cyber Security Framework to mitigate and manage cyber risks – 3 components

Profile - Gather information, create a profile, analyse gaps, prepare action plan, implement action plan

Core - Identify – People, Assets, Capabilities

Protect – safeguard the critical assets

Detect – timely discovering the incident

Respond – action against detected incident & contain the impact

Govern – policy formulation, roles & responsibilities

Tiers - Tier 1 (Partial), Tier 2 (Risk Assessment), Tier 3 (Repeatable) and Tier 4 (Adoptive)

## ISO 27000 standards

ISO 27001 - Information Security Management System Certification

ISO 27002 - Guidelines to select, implement and manage controls

ISO 27019 – Information security controls for energy sector

ISO / IEC 15408 - Common Criteria - IT products meet set of standards – certificate

NERC CIP (North America Electric Reliability Corp - Critical Infrastructure Protection)

Cyber security and physical security standards for large scale electrical systems

EU NIS – Legal framework to protect critical sectors from cyber security

IEC 62443 - Guidelines for securing industrial automation and control systems (IACS) throughout lifecycle

# Global level

Cyber attacks – 800000+

|                   |        |
|-------------------|--------|
| Ransomware        | – 68 % |
| Network breach    | - 18 % |
| Data exfiltration | - 4 %  |

## Continent wise

|                |                       |             |
|----------------|-----------------------|-------------|
| Africa - 28 %; | Latin America – 25 %; | APAC – 24 % |
| EU - 13 %;     | North America - 11 %  |             |

## Industry Wise

|                       |                    |                |            |
|-----------------------|--------------------|----------------|------------|
| Manufacturing – 29 %; | Healthcare – 11 %; | Finance – 7 %; | Energy 1 % |
|-----------------------|--------------------|----------------|------------|

# Segments of Power Sector

Thermal

Hydro

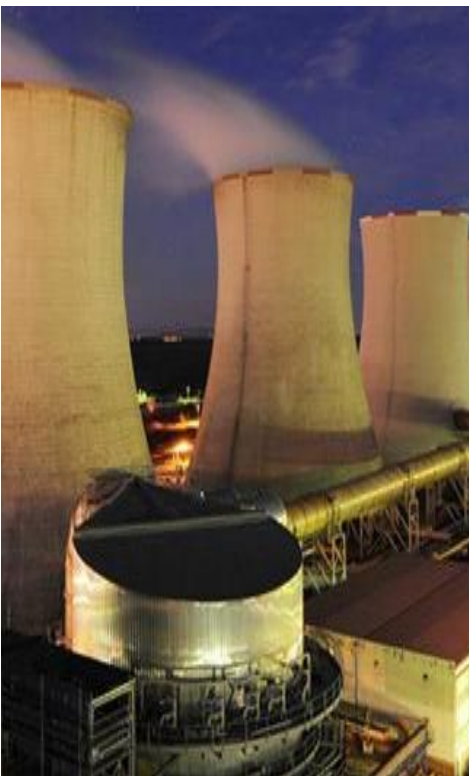
Renewables

Transmission

Distribution

Load Dispatch

| Sub Sector     | Utilities |
|----------------|-----------|
| Grid Operation | 35        |
| Distribution   | 81        |
| Thermal        | 47        |
| Hydro          | 35        |
| Trans          | 56        |
| RE             | 34        |
| Total          | 288       |



# Institutions

CERT – In : Indian Computer Emergency Response Team (CERT-In) -  
Section 70B of IT Act, 2000

National agency for responding to cyber security incidents

Cyber Swachhta Kendra (CSK)  
citizen-centric service  
detect malicious programs  
free tools to remove

National Cyber Coordination Centre (NCCC)  
the control room to scan / examine the cyberspace  
detect cyber security threats.  
shares the metadata with concerned entities

CERT – In empaneled 237 organization for Cyber Security Audit  
(2023 – 9772; 2024 – 12176; and 2025 – 18667)

NCIIPC - National Critical Information Infrastructure Protection Centre  
Section 70A of IT Act, 2000

Protection of critical information infrastructure

Indian Cybercrime Coordination Centre (I4C), MHA  
Cybercrimes

National Cyber Security Coordinator (NCSC) under NSCS  
Coordination amongst different cyber security agencies

# Critical Sectors

Vital for National Security, Economy and Public Health

BFSI – Banking, Financial Services and Insurance

Power & Energy

Health

Telecommunication

Defence

Transportation

Government

National Cyber Security Policy, 2013

create mechanisms for Security threat early warning, vulnerability management and response - State and Sectoral CERTs

West Bengal – 08.07.2019

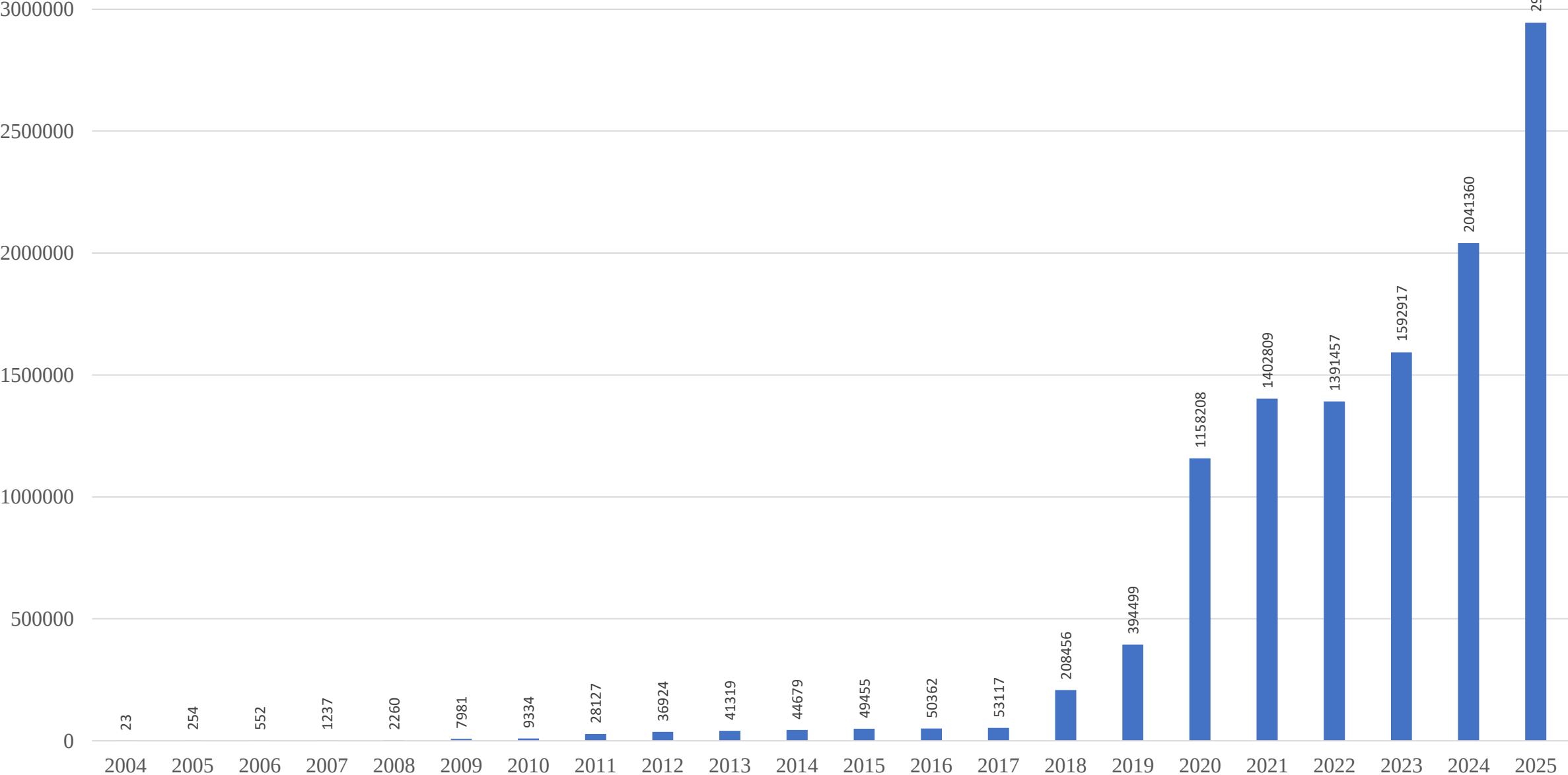
CERT – Fin – 15.05.2020

CSIRT – Power – 05.04.2023

# Year wise Incidents

| Year | Incidents | Year | Incidents | Year | Incidents |
|------|-----------|------|-----------|------|-----------|
| 2004 | 23        | 2011 | 28127     | 2018 | 208456    |
| 2005 | 254       | 2012 | 36924     | 2019 | 394499    |
| 2006 | 552       | 2013 | 41319     | 2020 | 1158208   |
| 2007 | 1237      | 2014 | 44679     | 2021 | 1402809   |
| 2008 | 2260      | 2015 | 49455     | 2022 | 1391457   |
| 2009 | 7981      | 2016 | 50362     | 2023 | 1592917   |
| 2010 | 9334      | 2017 | 53117     | 2024 | 2041360   |

Year wise Incidents

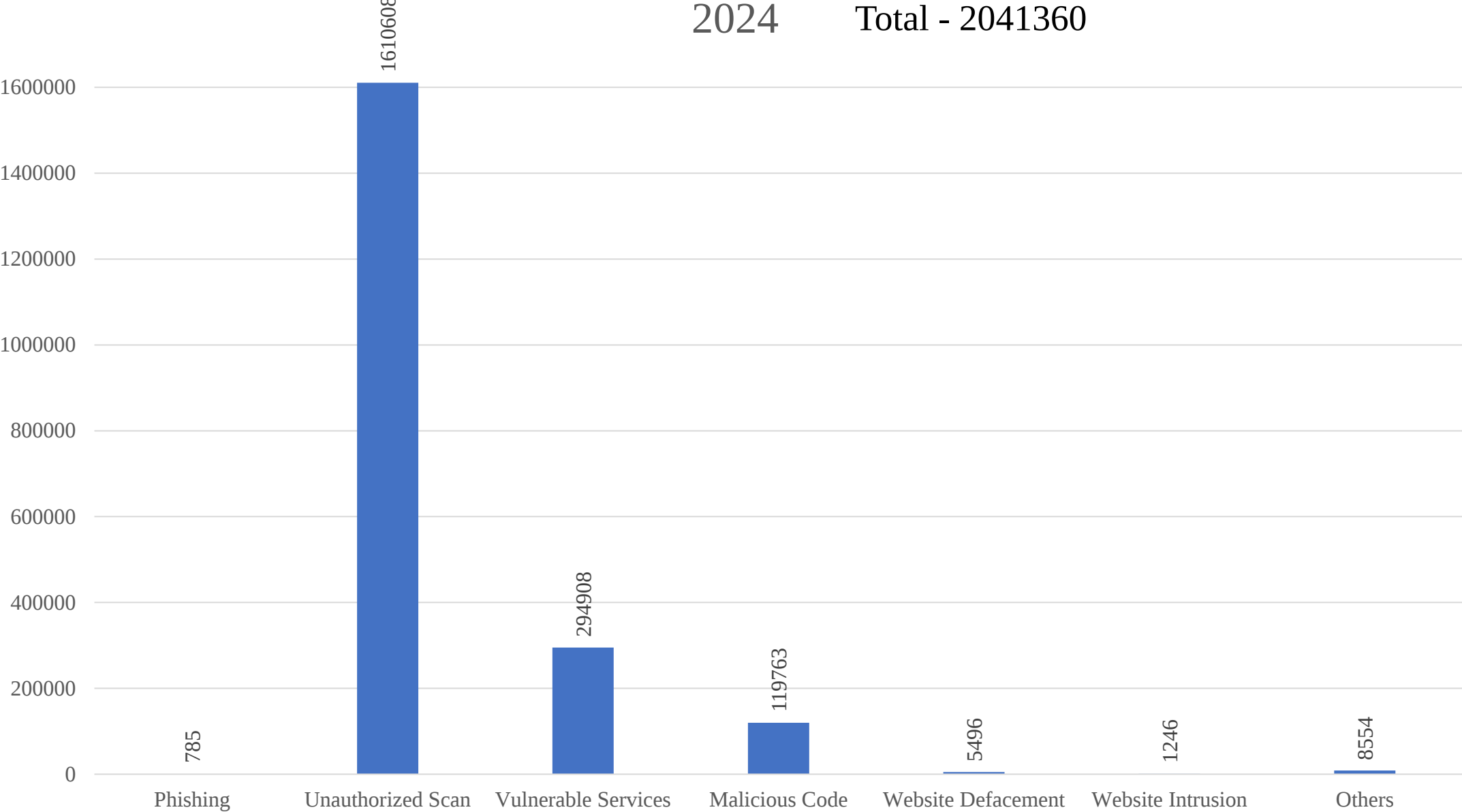


Classified

Source : CERT-In

2024

Total - 2041360



# IT and OT

## **Information Technology (IT)**

- Focus: Data confidentiality & integrity
- Priority: CIA (Confidentiality first)
- Environment: Offices, data centres
- Lifecycle: 3-5 years refresh
- Patching: Regular & automated
- Downtime: Scheduled maintenance
- Protocols: TCP/IP, HTTP, SQL

## **Operational Technology (OT)**

- Focus: Process availability & safety
- Priority: AIC (Availability first)
- Environment: Gen, Trans, DISCOMs
- Lifecycle: 25+ years
- Patching: Rare, requires shutdowns
- Downtime: Extremely costly / impacts grid
- Protocols: Modbus, DNP3, protocols under 61850, 104 (60870 – 5), OPC

## **OT security – importance**

- Impacts real time operation
- Compromised OT - physical harm, explosions, loss of life
- Disruption in critical services
- Downtime – loss in production – financial impact
- Damage – additional capital
- National Security
- Cascading effect

## **OT challenges**

Legacy systems

Protocols security concerns - plain text, vulnerabilities

Patching frequency – compatibility – downtime

IT – OT convergence

Limited monitoring and security tools

Supply chain issues – dependency on foreign products / components

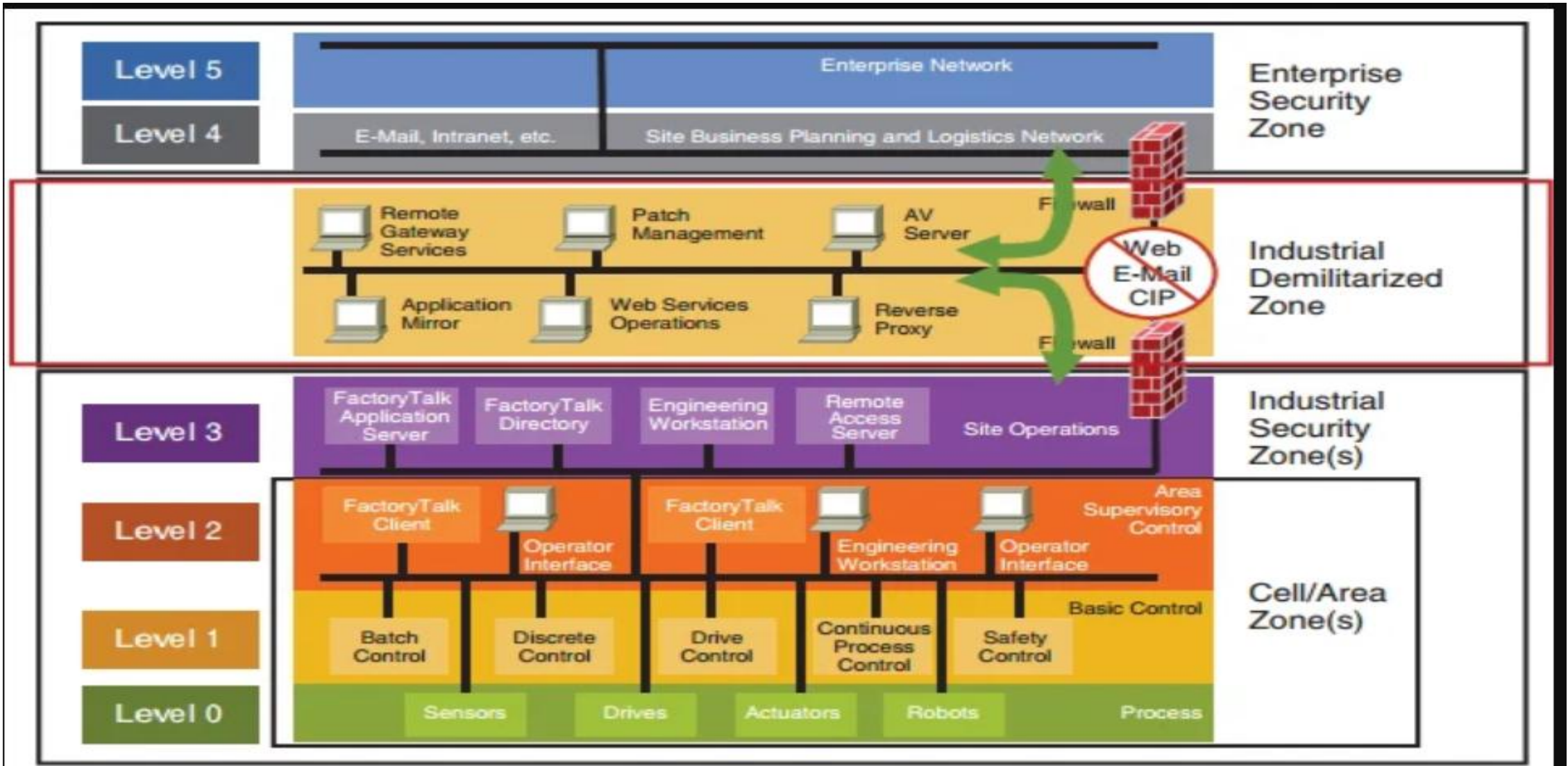
Third party services

Testing challenges

# Purdue Model

|                  |                                          |                                                      |
|------------------|------------------------------------------|------------------------------------------------------|
| <b>Level 5</b>   | <b>Enterprise Network</b>                | Internet, Cloud, public facing applications          |
| <b>Level 4</b>   | <b>Business Planning &amp; Logistics</b> | IT Servers, Business Apps, Database, ERP, Email etc, |
| <b>Level 3.5</b> | <b>DMZ (Demilitarized Zone)</b>          | Firewalls, Jump Servers, Data Diodes                 |
| <b>Level 3</b>   | <b>Site Operations</b>                   | SCADA Servers, Historians, Patch Management          |
| <b>Level 2</b>   | <b>Area Supervisory Control</b>          | HMI, Engineering Workstations, OPC                   |
| <b>Level 1</b>   | <b>Basic Control</b>                     | PLCs, RTUs, DCS Controllers, Safety                  |
| <b>Level 0</b>   | <b>Physical Process</b>                  | Sensors, Actuators, Valves, Motors                   |

# Purdue Model



# Security Measures

- Whitelisting of devices (IP, Port)
- Access Control - MFA, RBAC (least privilege)
- Continuous Monitoring
- Secure Remote Access (Emergency & Trouble shooting) - Encrypted VPN + MFA, jump servers etc,
- Patching – Offline, jump server, authentication, integrity verification
- Segmentation
- Cyber security Audit – Risk assessment
- Testing compliance
- Reduce dependency on third party
- IT – OT airgap;      Unidirectional gateways for IT – OT convergence
- Backup & Recovery –online & offline back ups
- OT Security Training – Mock-drills
- Standards – NIST 800 - 82, IEC 62443

# CSIRT – Power

Established – 05.04.2023

Inaugurated – 23.09.2024

24 x 7 Operations

Security Operation Centre

Digital Forensic Lab

Malware Lab

Coordinating with utilities, CERT – In, NCIIPC, NSCS, MHA etc

Support from 6 sub-sectoral CERTs

# Gaps observed

Appointment of CISOs - Roles & Responsibilities of CISOs  
Cyber Security Policy  
Sector Specific Guidelines and SOPs  
No. of onboard utilities  
Monitoring and institutional mechanism  
Deployment and configuration issues  
Insecure Remote Access  
IT - OT convergence and interconnection of OT with Grid  
Hardware and software vulnerabilities  
Testing  
Third party dependency  
Incident handling, response and management  
Scope and quality of audit and closure of Audit findings  
Support of - details about EOL and EOS - availability of security patches  
Data residency  
Collection of logs and artifacts  
Awareness – limited resources - expertise

## Incident Response

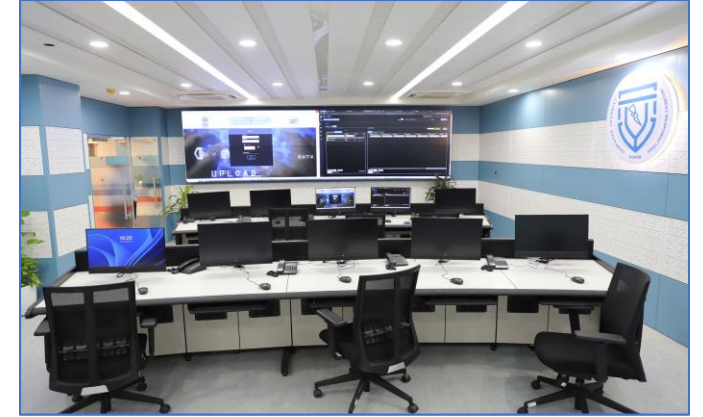
Sector specific traffic monitoring

Generate alerts

Closure of vulnerabilities

Incident Analysis – Triage

Model BoQ for SoC and NoC



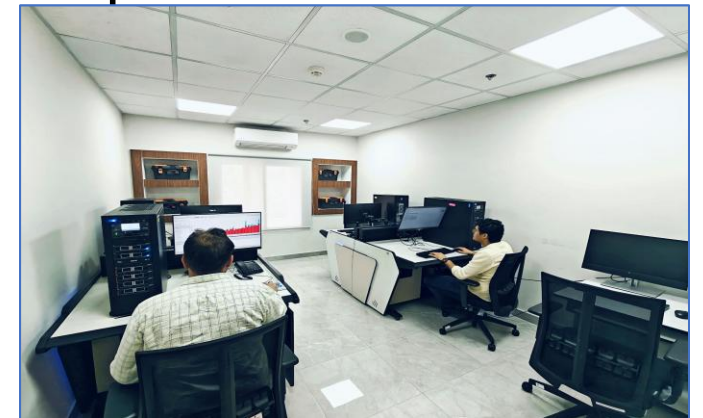
## Digital Forensic Analysis

Collection of Artifacts – Disk Image & RAM Dump

In-depth Analysis

Root Cause Analysis

Malware Analysis



## Policies & Regulatory Matters

Regulations, Testing, Threat Intelligence, CII, CCMP, R & D,  
Policies, Advisories, etc,

## Capacity Building

Training, sub-sector specific training

Workshops / Awareness, Tailored training, Mockdrills

## Cyber Security Audit

Audit, Risk Assessment, code assessment

Guidelines for scope of audit and Quality

# Impact

Malicious IPs - 175

Malicious Domains – 168

Malware Files – 104

Malware Families – 25

APT Groups – 02

C2 IPs & Domains (IoCs) – 38

CISO – 281

CSK onboard – 247

Audit - 119 (IT) & 91 (OT)

CII assessment – 96

CCMP – 162 (additionally 51 entities in process of it)

800+ professionals were trained; created awareness for 700+ professional

CEA (Cyber Security for Power Sector) Regulations, 2026

No. of utilities onboard

Updated network architectures

Monitoring - SoC and NoC for LDCs

Reduced detection time and containment time

Scope & Quality of audit; No. of audits and closure of findings

Reduced attack surface - Quarterly bulletin, Vulnerabilities closure

Facilitating log and artifacts retention

36 + one to one meetings cum engagements - for sensitizing, incident, forensic analysis, infrastructure review etc.

## **Focus Areas**

Secure IT and OT convergence, Compliance of testing orders, SBoM, HBoM, Data Residency, Secure remote access and operation, ERs for devices, Implementation of Regulations, Capacity building, log retention, dependency on third party etc,

# Services Provided

Alerts Generation

Capacity Building – Tailored training, Mockdrills, Awareness

Quarterly Bulletin – Threat Intelligence

Onsite support in Incident Management

Forensic Analysis

Malware Analysis

Cyber Security Audit – Risk Assessment

Review of Network Architecture

Advisories, SoPs and Guidelines

CCMP

Closure of audit observations

# Seqrite 2026 - Cyber Security Maturity Model (India)

## 10 Parameters

Process; People; Technology; Data Security; Malware Protection  
Access Control; Secure Configuration; Software Update & Patch  
Management; Back Up & Restore; and Incident Response

## Classification

- BFSI; Energy
- Automobile and Manufacturing
- Education, Telecom and Healthcare

# Takeaways

## **Defence in depth**

### **Different layers and phases of attack**

Minimize the attack surface

Identify Assets

Risk assessment

Deploy Security Controls

Monitor Assets

Close Vulnerabilities

Detect & Verify Abnormalities

Identify Infection

Collect the artifacts

Contain the infection

Recover from infection

Restore system

Review and update

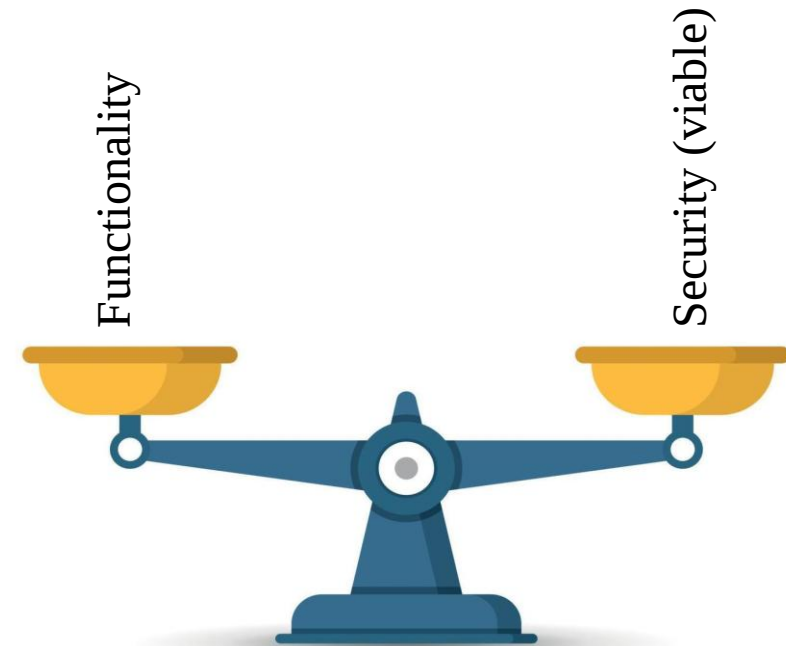
## **Requirements**

Awareness

Capability

Willingness

Budget



# Cyber Security Regulations, 2026

Effective from 01.04.2027

Applicable – All entities (Gen - 50 MW & above plants);

CSIRT – Power role

CISO – ring fencing

ISD – within India

Critical and non-critical systems

Data residency

Annual cyber security audit – IT and OT

Cyber security requirements in FAT and SAT

Log and artifacts retention

Cross border entities

Control & operation within national boundaries – isolated from internet  
Perimeter security devices for OT environment  
Protection of communication channel between two entities  
CISO – citizen and resident of India  
Cyber Security Policy  
Personnel risk assessment of third party manpower  
Phase out obsolete / legacy assets  
Separate reference time source for OT  
Retention of critical documents – FAT, SAT, Remote access, changes etc,  
OEM compliances – support  
Time bound closure of audit findings  
Self Audit – compliance of regulations

# THANK YOU

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